



WHAT HAPPENED?

- TOO MUCH LEVERAGE (DEBT) IN THE "SYSTEM"
- TOO MANY BAD LOANS
- TOO MUCH SPECULATION, ESPECIALLY REAL ESTATE FROM 2000- 2008
 - WASHINGTON MUTUAL & COUNTRYWIDE & INDYMAC &WACHOVIA
- SHORT-TERM FUNDING FOR LONG-TERM LOANS
 - DEMISE OF LEHMAN BROTHERS & BEAR STERNS & MERRILL LYNCH







SOLUTIONS

- 2008 TARP \$700 B TO BANKS
 - Of the banks that have paid it back, taxpayers earned
 12%
- 2009 AMERICAN RECOVERY & RELIEF PROGRAM

GM, AIG, NATIONWIDE PROJECTS AND LENDING



SOLUTIONS

SEPTEMBER 2010 SMALL BUSINESS JOBS ACT

- ◆ "PARITY" TO COMPETE FOR SET-ASIDE CONTRACTS AMONG WOMEN-OWNED, SDV, HUBZONE AND 8(A)
- **PROMOTES SMALL BUSINESS EXPORTING**
- ❖ \$12B IN TAX RELIEF INCLUDING BUSINESS EXPENSING, BONUS DEPRECIATION, ZERO CAPITAL GAINS, INCREASED DEDUCTIONS FOR START-UPS



SEPTEMBER 2010 SMALL BUSINESS JOBS ACT

LOANS...LOANS...LOANS



ECONOMIC CONSIDERATIONS

- DOLLAR IS WEAK VIS-À-VIS YEN & EURO TO STIMULATE EXPORTS
- UNEMPLOYMENT..STUCK AT 9.6%
- WHAT ABOUT THOSE "PIGS"
- QE2



ECONOMIC CONSIDERATIONS

- VOLITILE WORLD MARKETS & COUNTRIES
- THE "CHINA & JAPAN" EFFECT \$755.4B & 768.8B, RESPECTIVELY, IN TREASURIES
- AND LOOK WHAT HAPPENED







SO WHAT DOES THIS MEAN TO YOU?

- LIQUIDITY IS EMPEROR!
- REVIEW YOUR BUSINESS PLANS
- THINK OF THE WORST CASE SCENARIOS
- DEVELOP PLANS B, C, AND Z
- THIS IS THE NEW NORMAL



AND HUG YOUR BANKER





FINANICAL PLAN SUGGESTIONS-

- OBTAIN A GOOD ACCOUNTANT, ATTORNEY AND A BANKER
- WORK WITH A MENTOR
- PERFORM MUCH RESEARCH



SOURCES OF REVENUE (MONTHLY)

- PIPELINE AND PROBABILITY OF CLOSING THE SALE
- FORECAST REVENUES BASED ON CONTRACT TIMELINE
- LIST INDIVIDUAL REVENUE ITEMS
- PERFORM "SENSISTIVITY" ANALYSIS



SOURCES OF EXPENSES (MONTHLY)

- START-UP COSTS (OWNER EQUITY NOT DEBT)
- FIXED (RENT, EQUIPMENT OR MACHINERY VERSUS
- VARIABLE (LABOR, PARTS, COGS)



- THE PARADIGM SHIFT.....FOCUS ON:
 - REVENUES-
 - MULTIPLE SOURCES WITH DIFFERENT MARGINS
 - GROSS MARGINS (IN %)
 - REVENUES/SALES MINUS COST OF GOODS SOLD
 - NET OPERATING INCOME (IN %)
 - GROSS PROFIT MINUS OPERATING EXPENSES



 KEYS TO SUCCESS IN TODAY'S ENVIRONMENT-

- YOU NEED SUFFICIENT RESOURCES-CASH
- YOUR STRATEGY NEEDS TO BE NIMBLE
- YOUR BUSINESS DEVELOPMENT EFFORTS NEED TO BE FOCUSED



 KEYS TO SUCCESS IN TODAY'S ENVIRONMENT-

- YOUR FINANCIAL ASSUMPTIONS NEED TO CONSIDER
 - BEST-MIDDLE-WORST CASE SCENARIOS
- YOUR SHOULD HAVE A 1 & 3 YEAR PLAN-UPDATED
 QUARTERLY



QUESTIONS?

